



## Heat Recovery Steam Generators (HRSGs), 9M'19 Report

*The "Report"*

November 12, 2019



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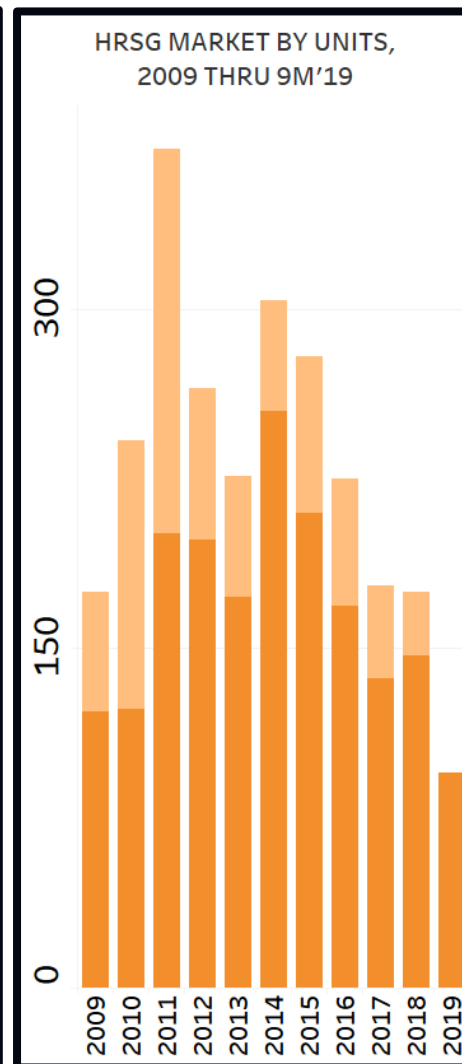
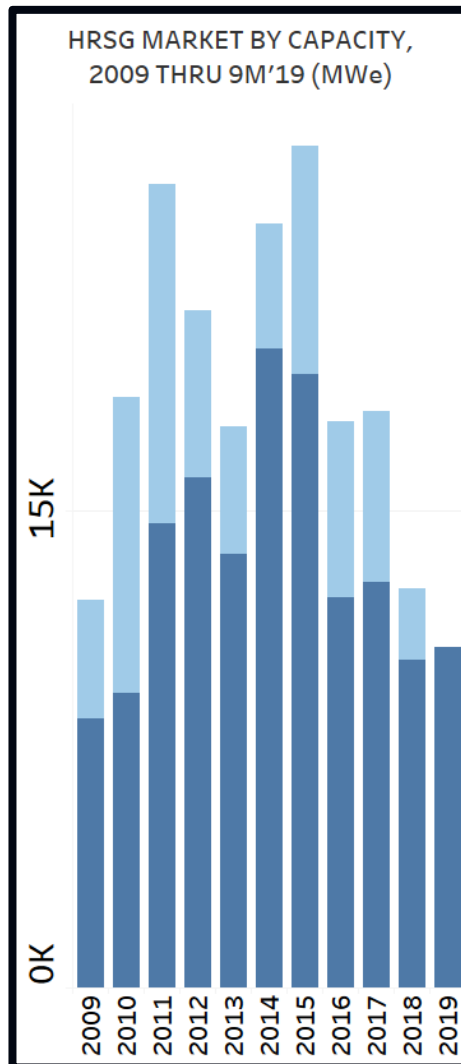
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# Global Market Summary

The 9M'19 HRSG markets amounted to 95 units and 10.7 GWe of capacity. Capacity volume was up on-year 4% while unit volume was the slowest 9M period in over 20 years (images right).

On the pages that follow we will show how steady demand for advanced class units amid declining overall unit volumes are the primary themes of today's HRSG markets.

We also present on-grid utilization by technology for Europe and the USA which suggests the steady if not brightening prospects for combined cycle technologies.



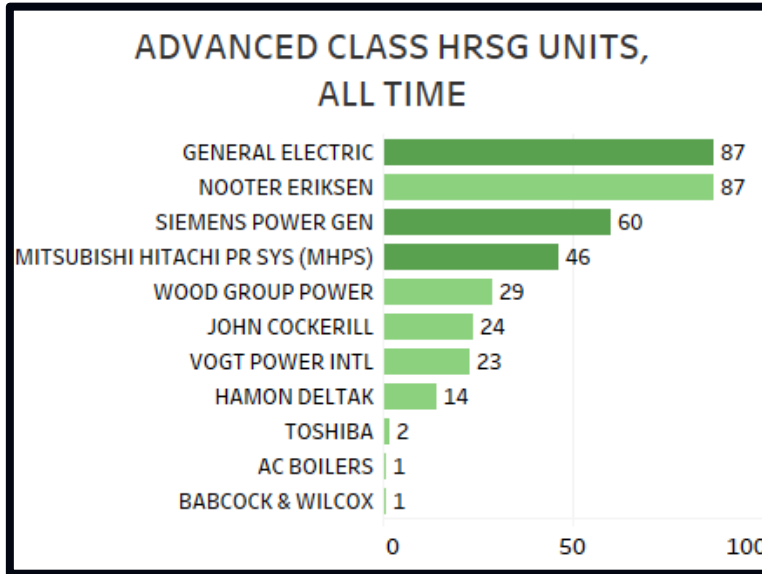
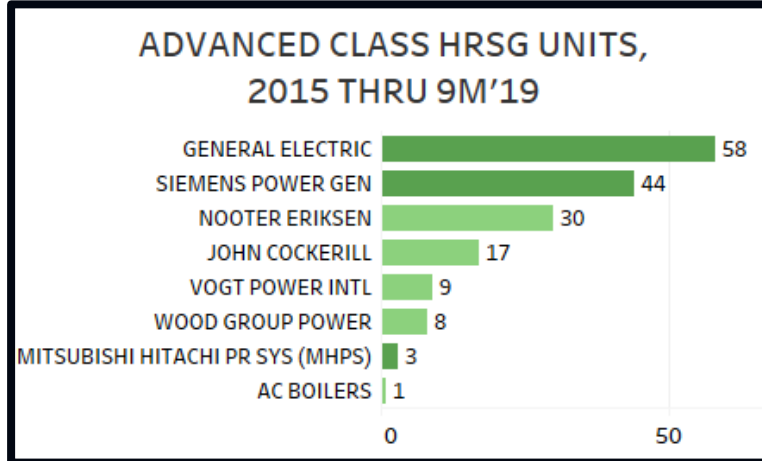
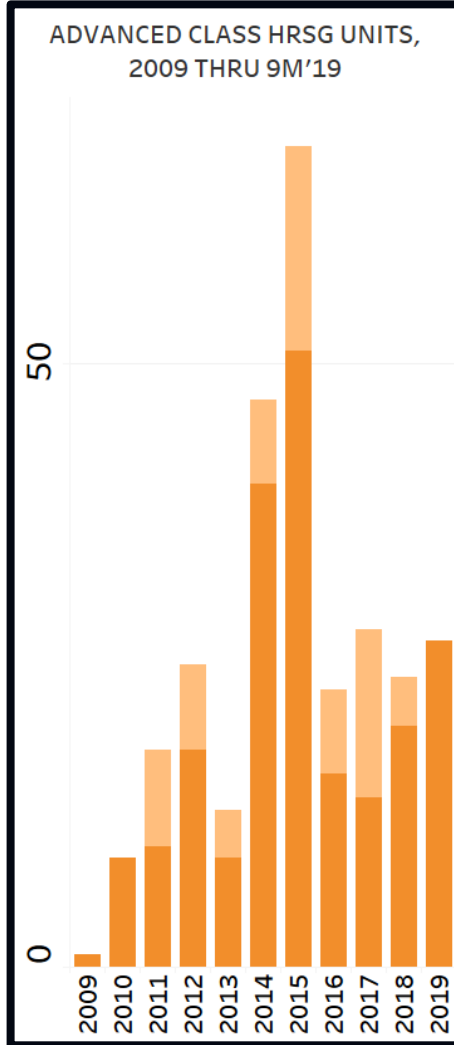
4Q PERIODS  
1Q-3Q PERIODS  
4Q PERIODS  
1Q-3Q PERIODS

*HRSG capacities presented at 50% of corresponding gas turbine unit capacity.  
Source: McCoy surveys.*

# Advanced Class Segment Performance

Order count for HRSG units going behind advanced class gas turbines was 27 during 9M'19, the third best 9M performance on record (image near right).

Over the past five years, GE led all technology owners within this segment with 58 units followed by Siemens' 44 and Nooter's 30 (image top far right). GE and Nooter are now tied atop the all-time leader board with 87 each (image bottom far right).



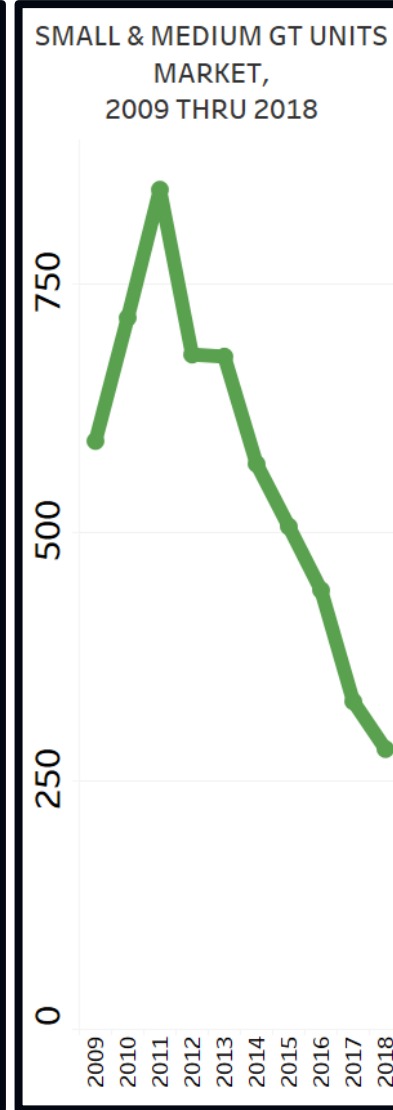
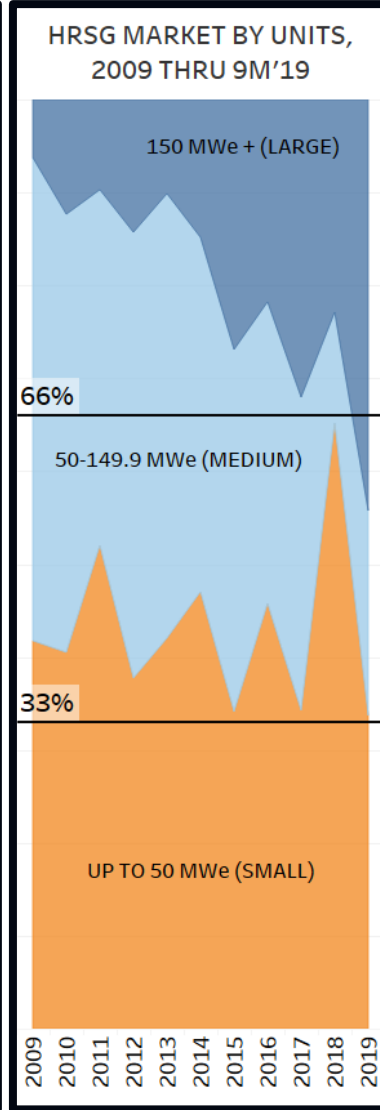
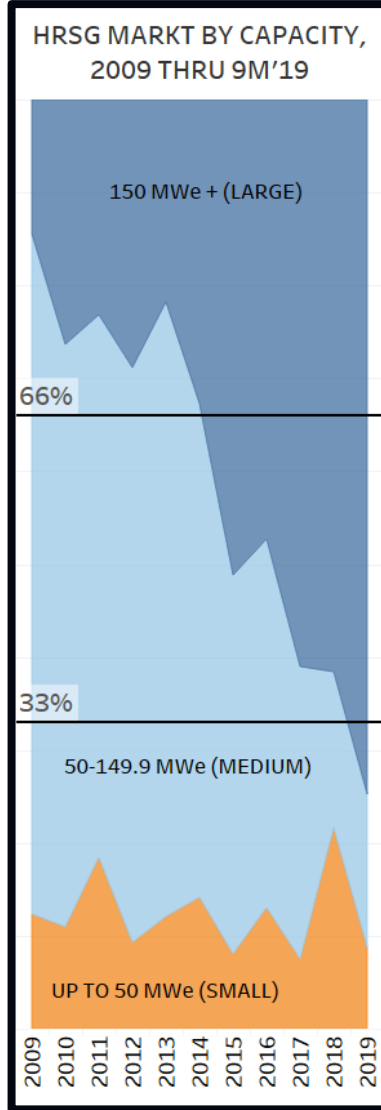
4Q PERIODS  
1Q-3Q PERIODS  
GT TECH OWNERS  
INDEPENDENTS

Advanced class are G, H or J class gas turbine technologies. GT Tech Owners own both gas turbine and HRSG technologies; Independents do not own gas turbine technologies. Source: McCoy surveys.

# Unit Size Segment Performance

The recent performance of the advanced class HRSG market continues a longer-term trend towards Large units, defined as at least 150 MWe unit capacity (of the HRSG, see images near and middle right).

The primary catalyst has been declining volumes of Small and Medium gas turbines coming through the market over the past several years (see image far right).



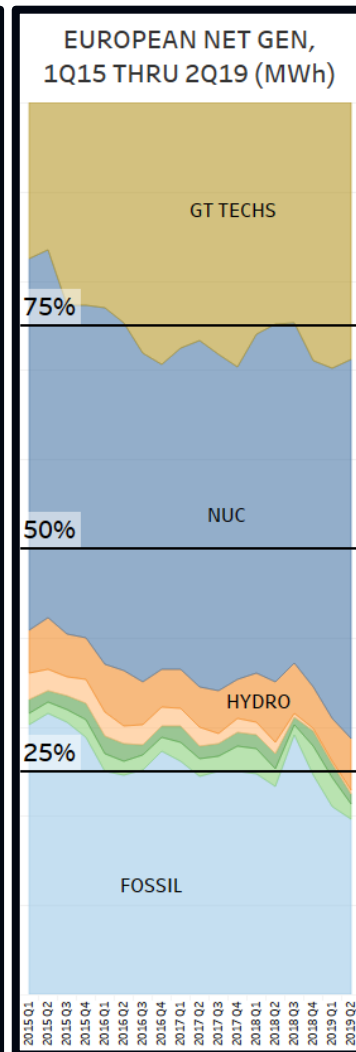
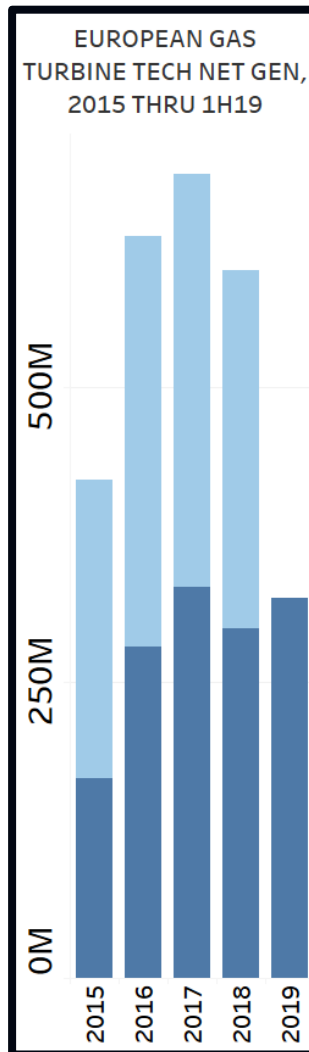
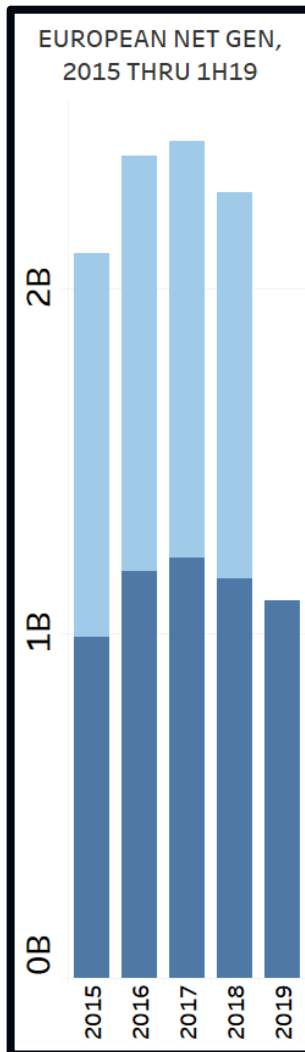
- 150 MWe+ (LARGE)
- 50-149.9 MWe (MEDIUM)
- UP TO 50 MWe (SMALL)

*HRSG capacities presented at 50% of corresponding gas turbine unit capacity. For far left and middle left images, 12M periods presented except 9M'19. For near left image, gas turbines of 10-300 MWe unit capacity presented which correspond to Small and Medium HRSGs. Source: McCoy surveys.*

# On-Grid Technology Utilization: Europe

Performance of Europe's fleet of ISO/TSO member power plants declined 6% in 2018 and is down another 6% on-year during 1H'19 (image near right). The gas turbine fleet declined 12% in 2018 relative to 2017 but was up 9% on-year through the 1H'19 period (image middle right).

Through these ups and downs, gas turbine related technologies are accounting for 25-30% of quarterly net generation since 2016, while Fossil technologies are falling below 20% (image far right). Given Germany's announced fossil fleet retirement, gas turbine utilization should gain further in coming years.



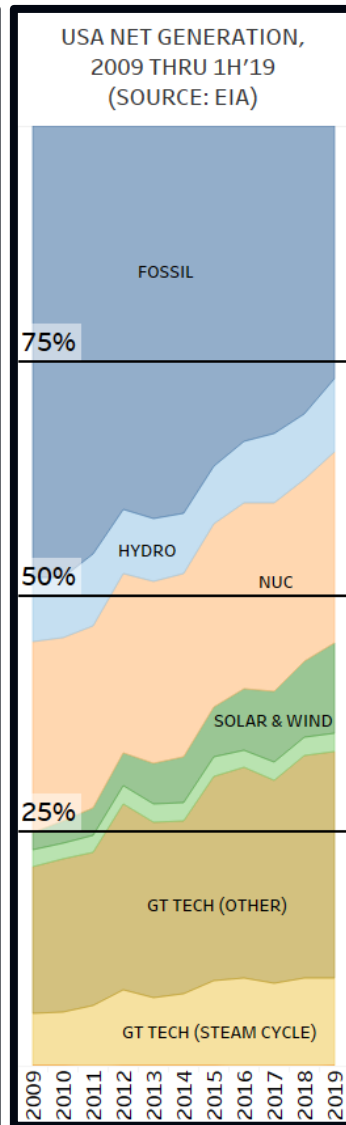
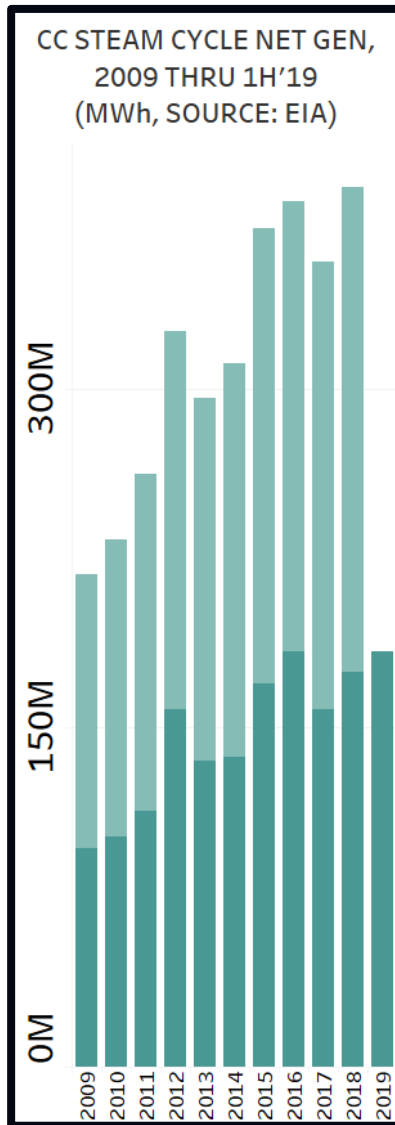
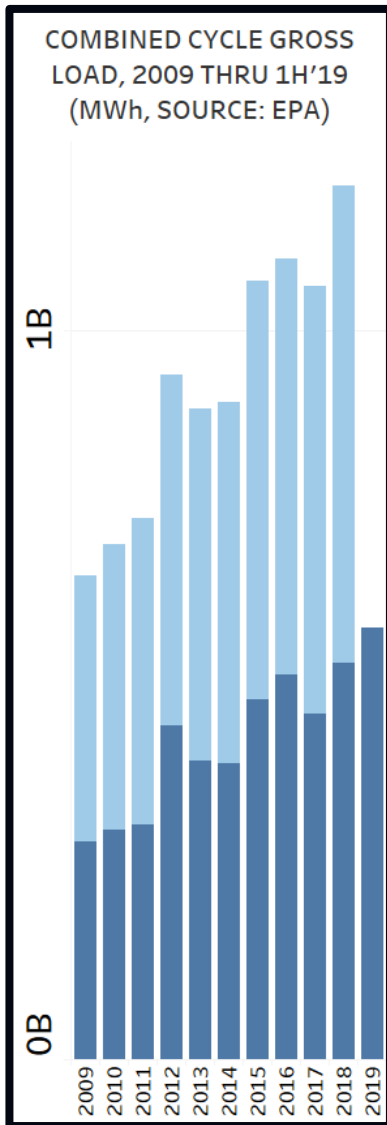
■ 1H PERIODS  
■ 2H PERIODS  
■ GT TECHS  
■ NUC  
■ HYDRO  
■ OTHER TECH  
■ THERMAL RENEW  
■ WIND  
■ FOSSIL

*Net Generation of European ISO/TSO member power plants presented; source: NTSOE. Images courtesy of Simpfony.*

# On-Grid Technology Utilization: USA

Turning to the USA market, gross load derived from all combined cycle technologies grew 9% on-year during the 1H'19 (image near right).

Net generation of the steam cycle components of combined cycle technologies grew 6% on-year during the 1H'19 period (image middle right) accounting for 9% of all USA net generation during the period (image far right).



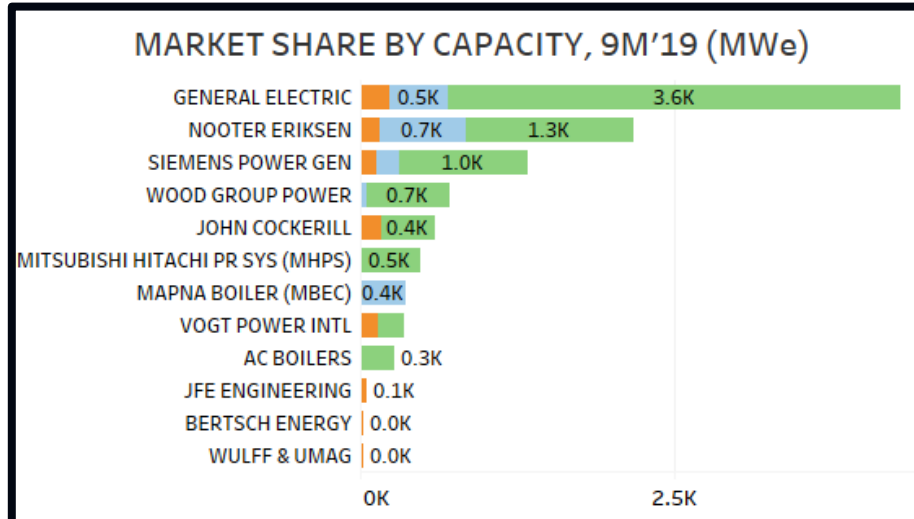
- 2H PERIODS (Light Blue)
- 1H PERIODS (Dark Blue)
- 2H PERIODS (Light Green)
- 1H PERIODS (Dark Green)
- FOSSIL (Dark Blue)
- HYDRO (Light Blue)
- OTHER (Orange)
- NUC (Light Orange)
- SOLAR & WIND (Green)
- THERM RENEWBLE (Light Green)
- GT TECH (OTHER) (Yellow)
- GT TECH (STEAM CYCLE) (Light Yellow)

Sources: EIA and EPA.  
Images courtesy of Simpfuny.

# Market Share Discussion

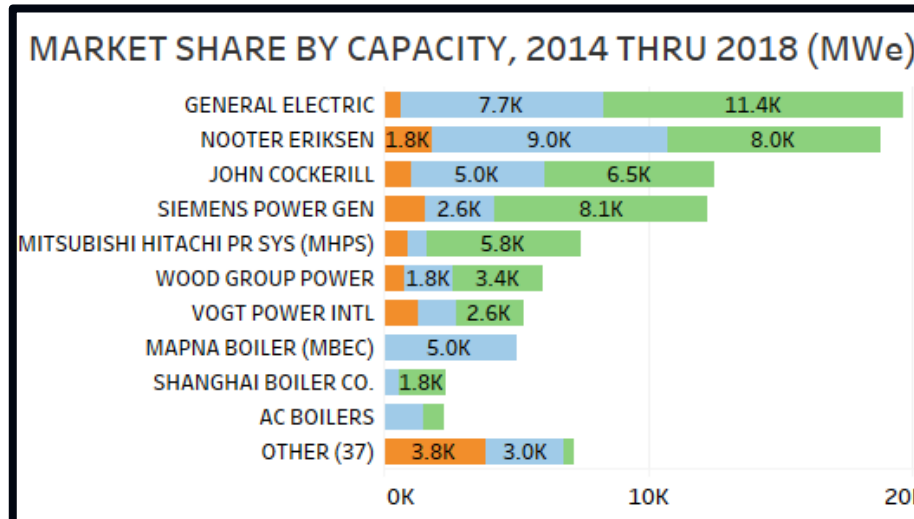
For the 9M'19 period, GE led with 4.3 GWe of capacity or 40% share. Nooter was second with 2.2 GWe and share of 20% (image top right).

For the five-year period ending 2018, GE led all technology owners with ordered capacity of 19.7 GWe and share of 20%. GE's leading position in Large units was the key driver of success. Nooter finished second during the period with 18.8 GWe of order flow and share of 19% (image bottom right).



- 150 MWe+ (LARGE)
- 50-149.9 MWe (MEDIUM)
- UP TO 50 MWe (SMALL)

*HRSG capacities presented at 50% of corresponding gas turbine unit capacity.*  
 Source: McCoy surveys.

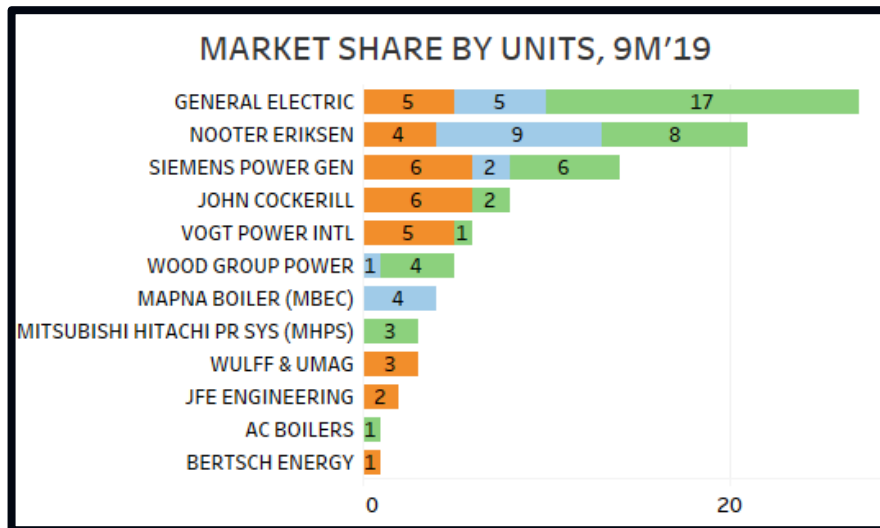




# Market Share Discussion

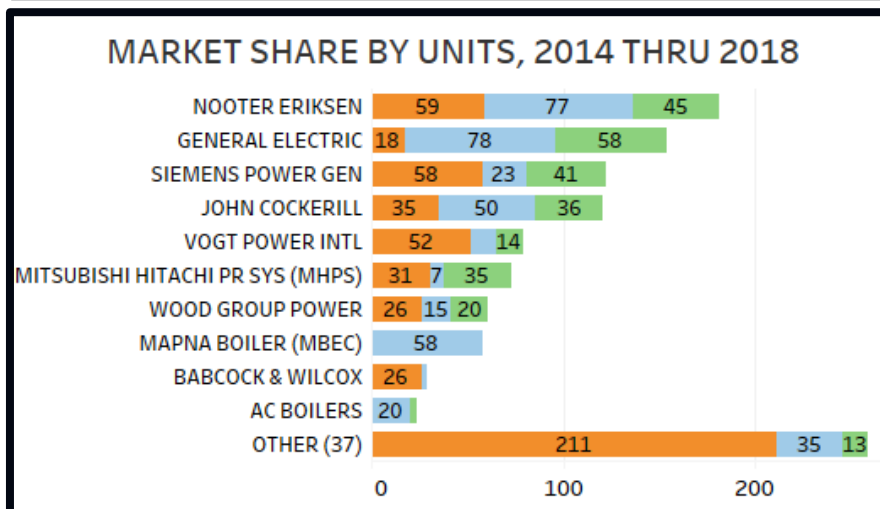
GE also led the 9M'19 units market with 27 including 17 Large units. Nooter was second with 21 which included nine Medium sized units (image top right).

Over the past five years, Nooter's leading share of 15.9% included the leading position in Small units and second positions in both Medium and Large units. GE was second during the period with the leading position in Large units (image top right).



150 MWe + (LARGE)  
50-149.9 MWe (MEDIUM)  
UP TO 50 MWe (SMALL)

*HRSG capacities presented at 50% of corresponding gas turbine unit capacity.*  
*Source: McCoy surveys.*



# 9M'19 Official League Tables – Technology Owner <sup>(i)</sup>

| TECHNOLOGY OWNER                 | MWe<br>9M'19 | MARKET<br>SHARE | TECHNOLOGY OWNER                 | UNITS<br>9M'19 | MARKET<br>SHARE |
|----------------------------------|--------------|-----------------|----------------------------------|----------------|-----------------|
| GENERAL ELECTRIC                 | 4,309        | 40.2%           | GENERAL ELECTRIC                 | 27             | 28.4%           |
| NOOTER ERIKSEN                   | 2,178        | 20.3%           | NOOTER ERIKSEN                   | 21             | 22.1%           |
| SIEMENS POWER GEN                | 1,334        | 12.4%           | SIEMENS POWER GEN                | 14             | 14.7%           |
| WOOD GROUP POWER                 | 715          | 6.7%            | JOHN COCKERILL                   | 8              | 8.4%            |
| JOHN COCKERILL                   | 595          | 5.6%            | VOGT POWER INTL                  | 6              | 6.3%            |
| MITSUBISHI HITACHI PR SYS (MHPS) | 486          | 4.5%            | WOOD GROUP POWER                 | 5              | 5.3%            |
| MAPNA BOILER (MBEC)              | 366          | 3.4%            | MAPNA BOILER (MBEC)              | 4              | 4.2%            |
| VOGT POWER INTL                  | 353          | 3.3%            | MITSUBISHI HITACHI PR SYS (MHPS) | 3              | 3.2%            |
| AC BOILERS                       | 269          | 2.5%            | WULFF & UMAG                     | 3              | 3.2%            |
| JFE ENGINEERING                  | 57           | 0.5%            | JFE ENGINEERING                  | 2              | 2.1%            |
| BERTSCH ENERGY                   | 29           | 0.3%            | AC BOILERS                       | 1              | 1.1%            |
| WULFF & UMAG                     | 27           | 0.3%            | BERTSCH ENERGY                   | 1              | 1.1%            |
| TOTAL ORDERED CAPACITY           | 10,716       | 100.0%          | TOTAL ORDERED UNITS              | 95             | 100.0%          |

(i) HRSG capacities presented at 50% of corresponding gas turbine unit capacity. Source: McCoy surveys.

# 9M'19 Official League Tables – Manufacturer<sup>(i)</sup>

| MANUFACTURER                     | MWe<br>9M'19 | MARKET<br>SHARE | MANUFACTURER                     | UNITS<br>9M'19 | MARKET<br>SHARE |
|----------------------------------|--------------|-----------------|----------------------------------|----------------|-----------------|
| GE POWER                         | 4,309        | 40.2%           | GE POWER                         | 27             | 28.4%           |
| HANGZHOU BOILER WKS              | 1,918        | 17.9%           | HANGZHOU BOILER WKS              | 19             | 20.0%           |
| SIEMENS HEAT TRANSFER            | 1,267        | 11.8%           | SIEMENS HEAT TRANSFER            | 10             | 10.5%           |
| BHI                              | 715          | 6.7%            | JOHN COCKERILL                   | 6              | 6.3%            |
| JOHN COCKERILL                   | 514          | 4.8%            | VOGT POWER INTL                  | 6              | 6.3%            |
| MAPNA BOILER (MBEC)              | 366          | 3.4%            | BHI                              | 5              | 5.3%            |
| VOGT POWER INTL                  | 353          | 3.3%            | ISGEC                            | 4              | 4.2%            |
| MHPS DONGFANG BOILER             | 324          | 3.0%            | MAPNA BOILER (MBEC)              | 4              | 4.2%            |
| AC BOILERS                       | 269          | 2.5%            | WULFF & UMAG                     | 3              | 3.2%            |
| NOOTER ERIKSEN                   | 260          | 2.4%            | MHPS DONGFANG BOILER             | 2              | 2.1%            |
| MITSUBISHI HITACHI PR SYS (MHPS) | 162          | 1.5%            | NOOTER ERIKSEN                   | 2              | 2.1%            |
| WUXI BOILER WORKS                | 81           | 0.8%            | STANDARDKESSEL BAUMGARTE         | 2              | 2.1%            |
| ISGEC                            | 67           | 0.6%            | WUXI BOILER WORKS                | 2              | 2.1%            |
| STANDARDKESSEL BAUMGARTE         | 57           | 0.5%            | AC BOILERS                       | 1              | 1.1%            |
| BERTSCH ENERGY                   | 29           | 0.3%            | BERTSCH ENERGY                   | 1              | 1.1%            |
| WULFF & UMAG                     | 27           | 0.3%            | MITSUBISHI HITACHI PR SYS (MHPS) | 1              | 1.1%            |
| TOTAL ORDERED CAPACITY           | 10,716       | 100.0%          | TOTAL ORDERED UNITS              | 95             | 100.0%          |

(i) HRSG capacities presented at 50% of corresponding gas turbine unit capacity. Source: McCoy surveys.