



## Boilers, 9M'19 Report

*The "Report"*

December 2, 2019



David R. Hetherington  
*President*

McCoy Power Reports  
1910 Byrd Ave, Ste 134, Richmond VA, 23230  
p) US: 804 677-8900  
w) <http://mccoypower.net/>  
e) [davidh@mccoypower.net](mailto:davidh@mccoypower.net)

# Table of Contents

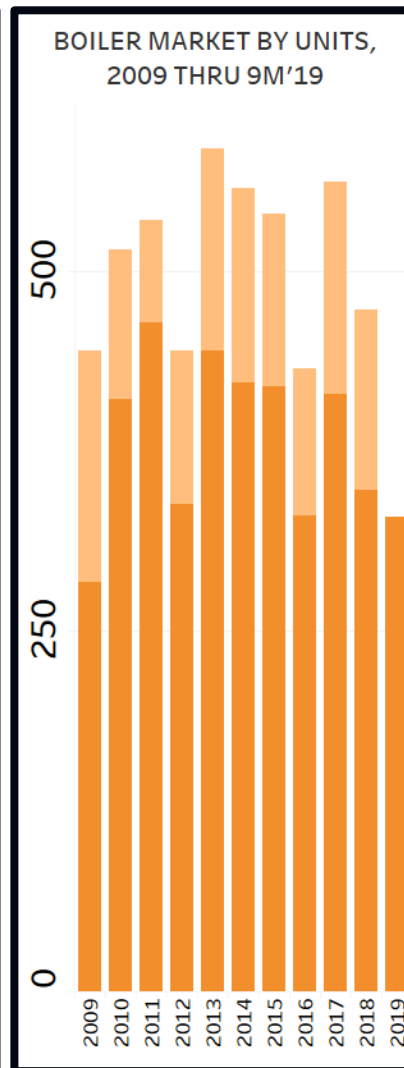
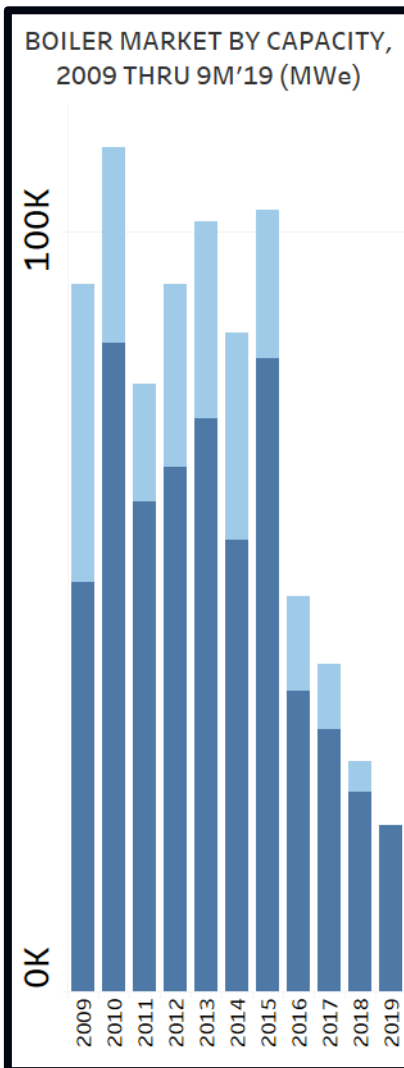
- Global Market Summary
- Segment Analyses by Capacity
- Segment Analyses by Units
- Boiler Technology Segments: Biomass, WTE, and Fossil
- Market Share Discussion
- On-grid Utilization: USA and Europe
- 9M'19 Official League Tables
  - Technology Owner: Share of Ordered Capacity and Ordered Units
  - Manufacturer: Share of Ordered Capacity and Ordered Units
- Boilers Order Data, 9M'19 (the “Data”): Please see accompanying spreadsheet

*The Report and the Data are for your company's internal use only and may not be reproduced or retransmitted in any manner without the written permission of McCoy Power Reports. All rights are reserved.*

# Global Market Summary

The Boiler original equipment markets amounted to 22 GWe and 329 units during 9M'19, on-year declines of 17% and 5% respectively (images right).

On the pages that follow, we present the market internals of technology selection, geographic dispersion and unit-capacity migration before digging a bit deeper into the Biomass, Waste to Energy (WTE) and Fossil technology segments. We finish with a brief market share discussion and a look at on-grid utilization in the USA and Europe.



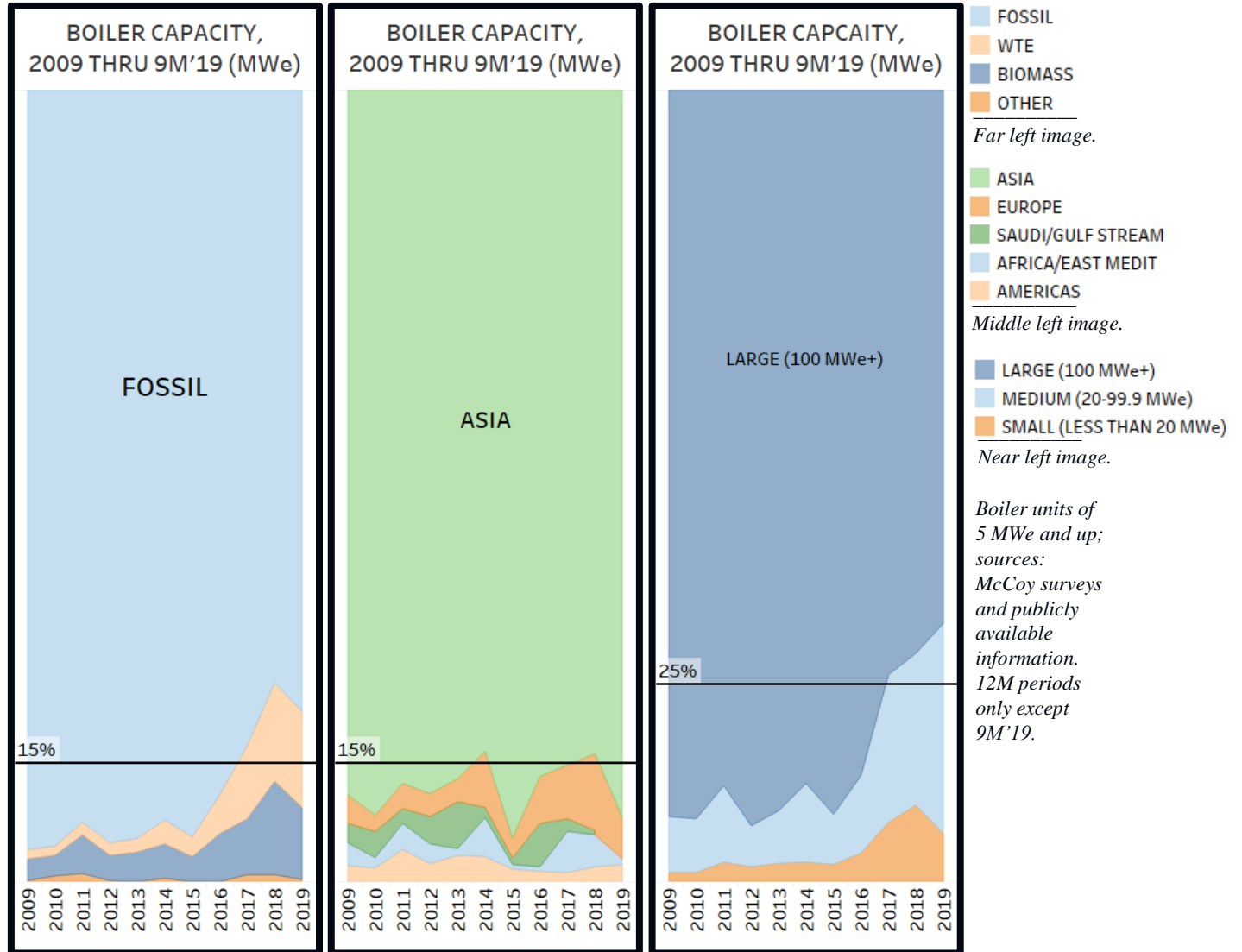
4Q PERIODS  
1Q-3Q PERIODS  
4Q PERIODS  
1Q-3Q PERIODS

*Boiler units of 5 MWe and up; sources: McCoy surveys and publicly available information.*

# Segment Analysis by Capacity

The dramatic decline in recent capacity volumes has done little to change capacity market internals.

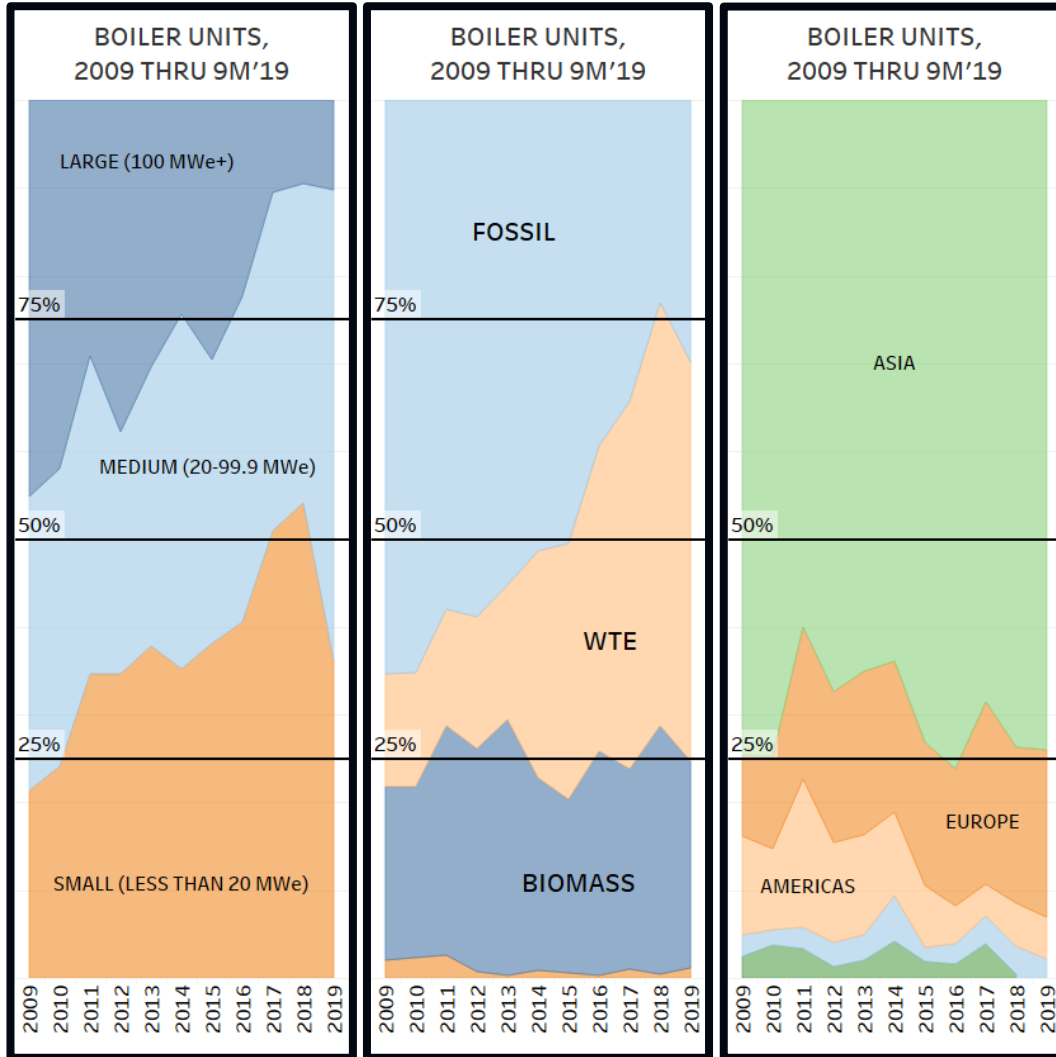
Fossil remains the dominant technology (image near right), Asia the dominant region (image middle right) and Large unit selection the overwhelming choice (image far right), albeit far less overwhelming in recent years.



# Segment Analysis by Units

In contrast to capacity internals, unit volume internals shows an industry amid rapid change.

Large units declined from 45% of the 2009 market to just 10% of the 9M'19 market (image near right), Fossil technology dropped from 65% of 2009 units to 30% of 9M'19 units (image middle right), yet Asia remains the central geographic region with 75% of 9M'19 unit volume (image far right).



- FOSSIL
- WTE
- BIOMASS
- OTHER
- LARGE (100 MWe+)
- MEDIUM (20-99.9 MWe)
- SMALL (LESS THAN 20 MWe)
- ASIA
- EUROPE
- SAUDI/GULF STREAM
- AFRICA/EAST MEDIT
- AMERICAS

Far left image.

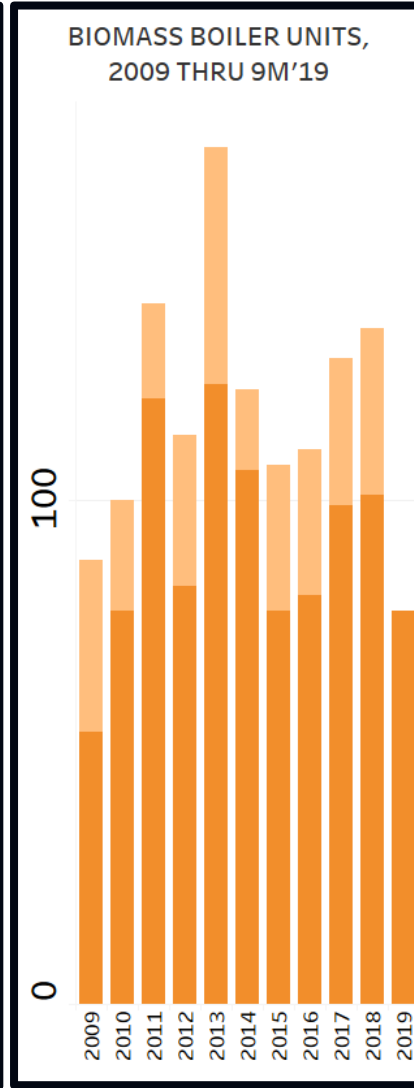
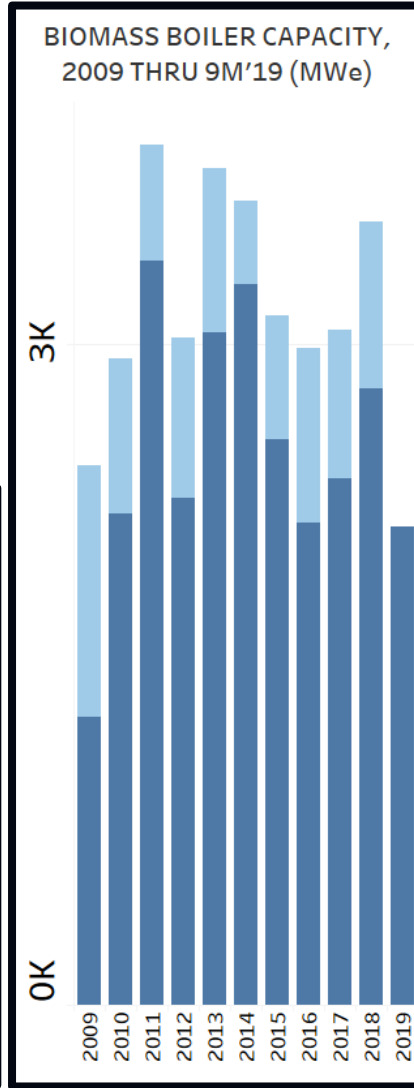
Near left image.

Middle left image.

Boiler units of 5 MWe and up; sources: McCoy surveys and publicly available information. 12M periods only except 9M'19.

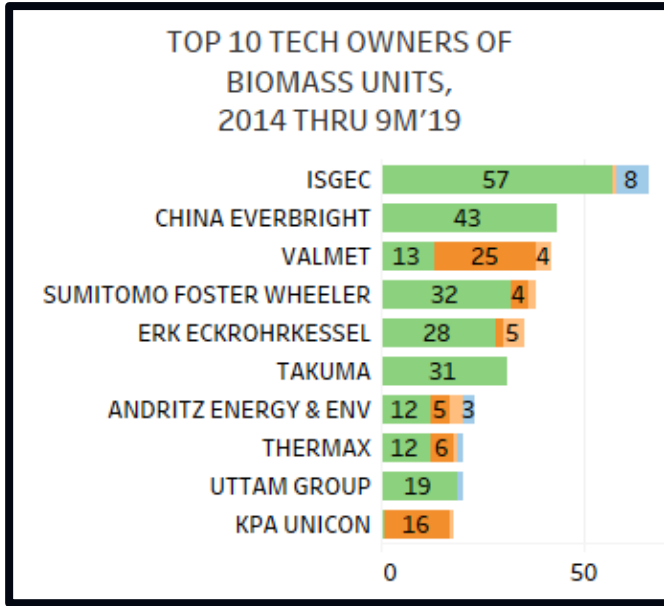
# Boiler Technology Segments: Biomass

The Biomass markets declined by both capacity and units during 9M'19 to their lowest 9M levels since 9M'09 (images near and far right). Of all ordered units since 2014, India based Isgec was the market leader with 66 units, 57 units in Asia, and overall share of 9.7%. China Everbright finished second with all orders derived from the China market. Valmet was third with 25 units in Europe, 13 in Asia and four in the Americas. (image below).



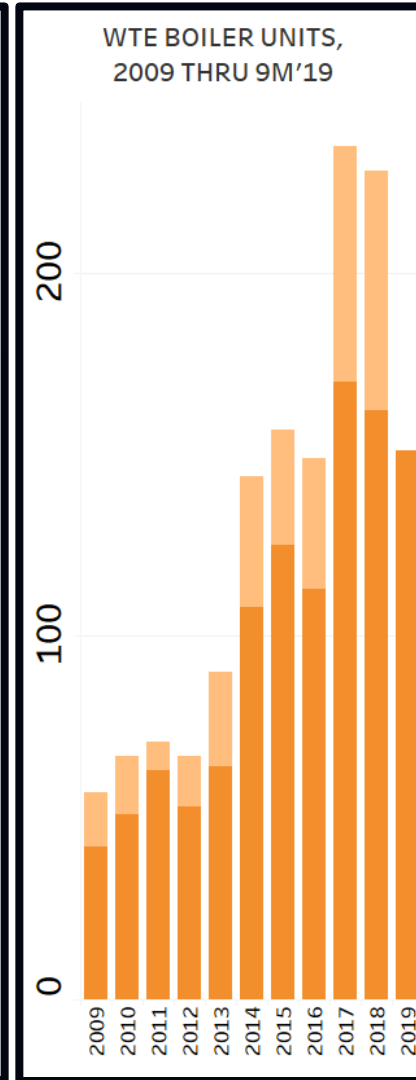
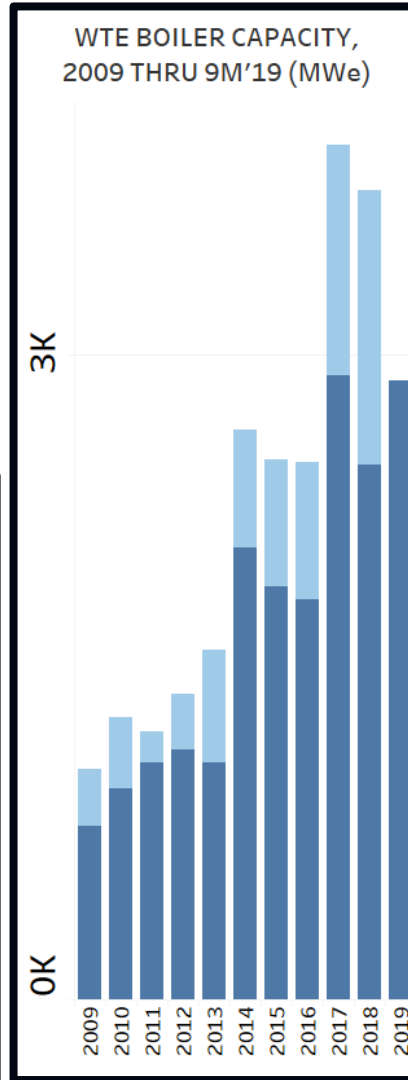
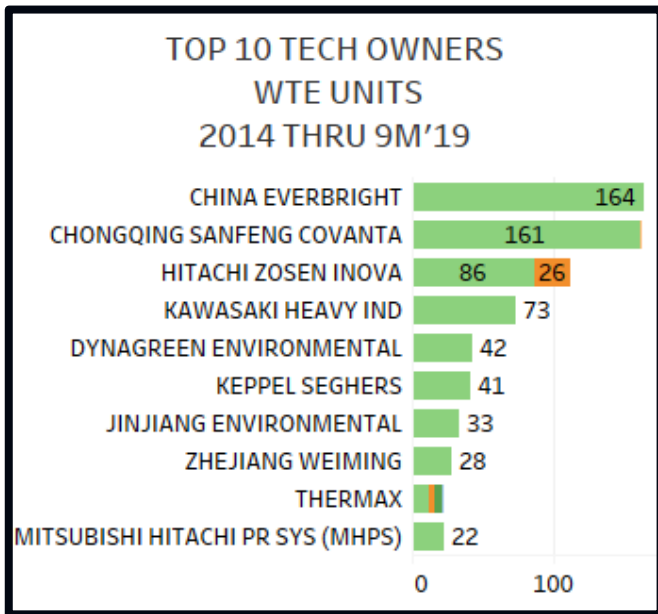
- 4Q PERIODS
- 1Q-3Q PERIODS
- 4Q PERIODS
- 1Q-3Q PERIODS
- AFRICA/EAST MEDIT
- AMERICAS
- EUROPE
- ASIA

Boiler units of 5 MWe and up;  
sources: McCoy surveys and publicly available information.



# Boiler Technology Segments: WTE

On-year, the WTE markets were up 16% by capacity, down 7% by units, and showing signs of a market-top after a decade of rapid expansion (images near and far right). Of the 1,064 units ordered since 2009, only 178 or 17% were based outside of Asia. The market leaders of the WTE revolution were China Everbright with 164 units and Chongqing Sanfeng with 161; these two tech owners combined for 31% of all ordered units since 2009 (image below).

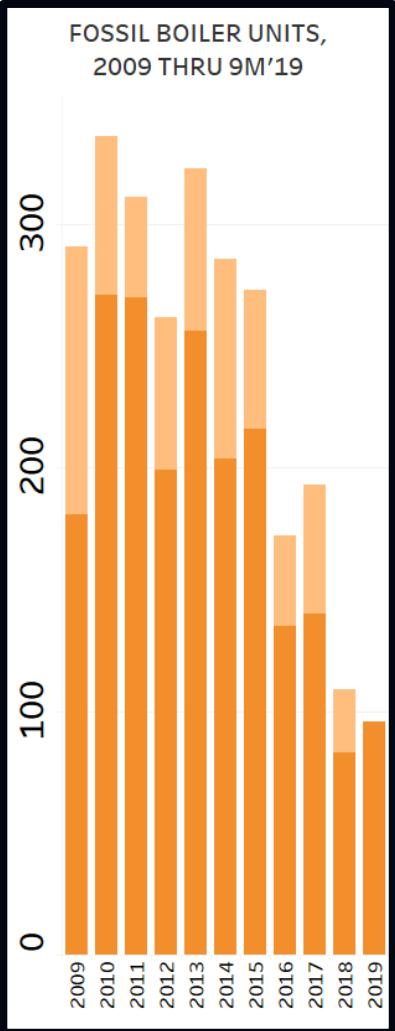
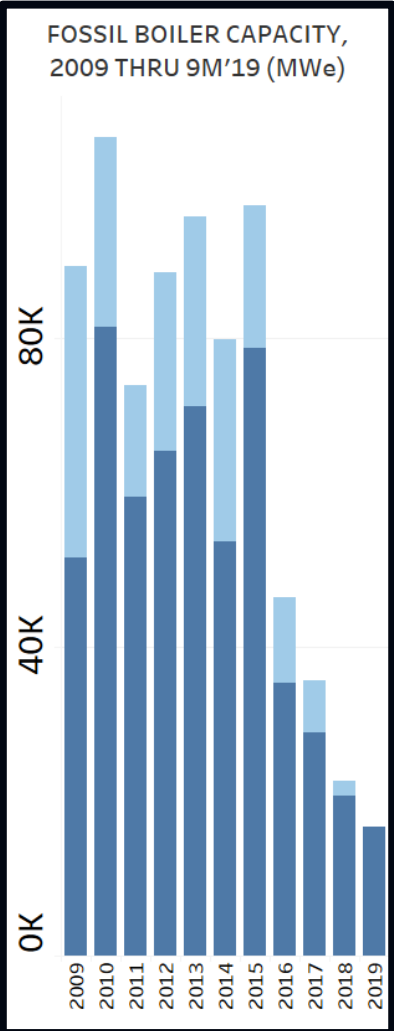
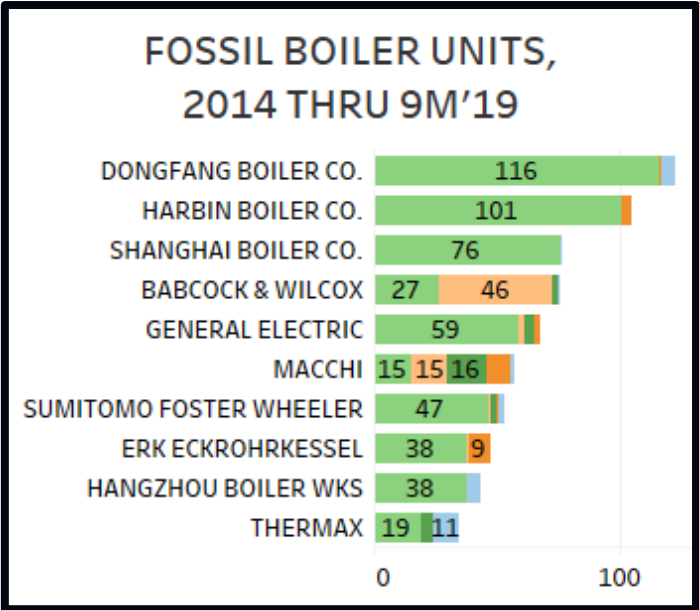


■ 4Q PERIODS  
■ 1Q-3Q PERIODS  
■ 4Q PERIODS  
■ 1Q-3Q PERIODS  
■ AFRICA/EAST MEDIT  
■ AMERICAS  
■ EUROPE  
■ ASIA

*Boiler units of 5 MWe and up; sources: McCoy surveys and publicly available information.*

# Boiler Technology Segments: Fossil

The Fossil markets fell 20% by capacity and rose 16% by units during 9M'19 (images near and far right). 9M'19 unit flow benefitted from increased activity out of Europe and the Americas regions. The market leaders remain the China based entities of Dongfang, Harbin and Shanghai which combined for 27% of all units and 54% of all capacity since 2009 (image below).



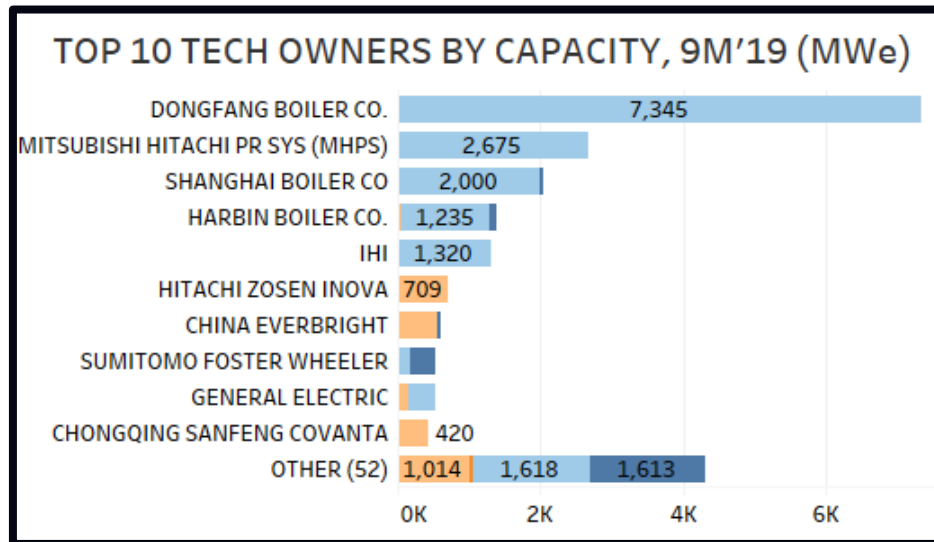
■ 4Q PERIODS  
 ■ 1Q-3Q PERIODS  
 ■ 4Q PERIODS  
 ■ 1Q-3Q PERIODS  
 ■ AFRICA/EAST MEDIT  
 ■ AMERICAS  
 ■ EUROPE  
 ■ ASIA  
*Boiler units of 5 MWe and up; sources: McCoy surveys and publicly available information.*



# Market Share Discussion

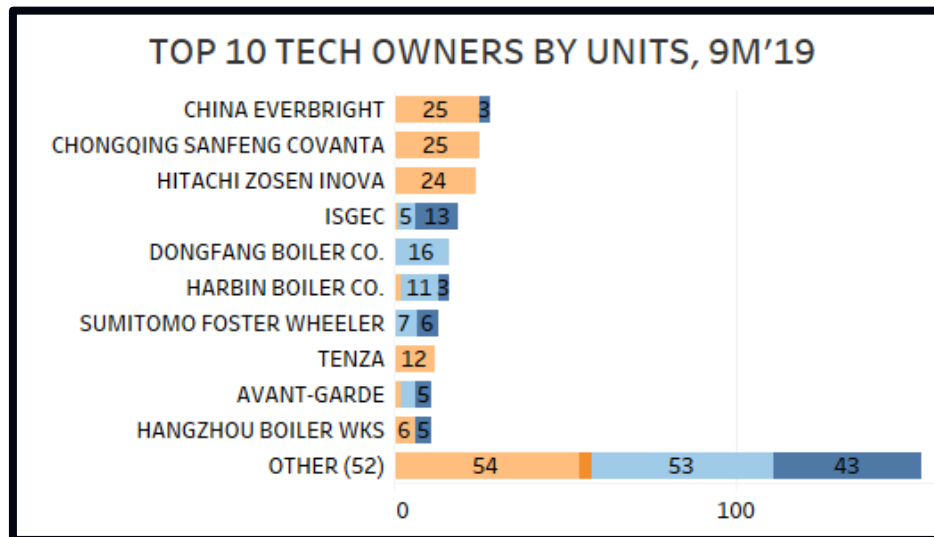
62 different technology owners won at least a single Boiler order of at least 5 MWe unit capacity during 9M'19. Of these, Dongfang was the capacity leader with 7.3 GWe of entirely Fossil-derived order flow which amounted to overall share of 34%. MHPS finished second with 2.7 GWe of Fossil order flow and market share of 12% (image top right).

9M'19 unit volume leaders were China Everbright with 28 awards and share of 8.5%, followed by Chongqing Sanfeng with 25 awards and share of 7.6%, and Hitachi Zosen was third with 24 units and share of 7.3% (image bottom right).



■ BIOMASS  
 ■ FOSSIL  
 ■ OTHER  
 ■ WTE

*Boiler units of 5 MWe and up; sources: McCoy surveys and publicly available information.*



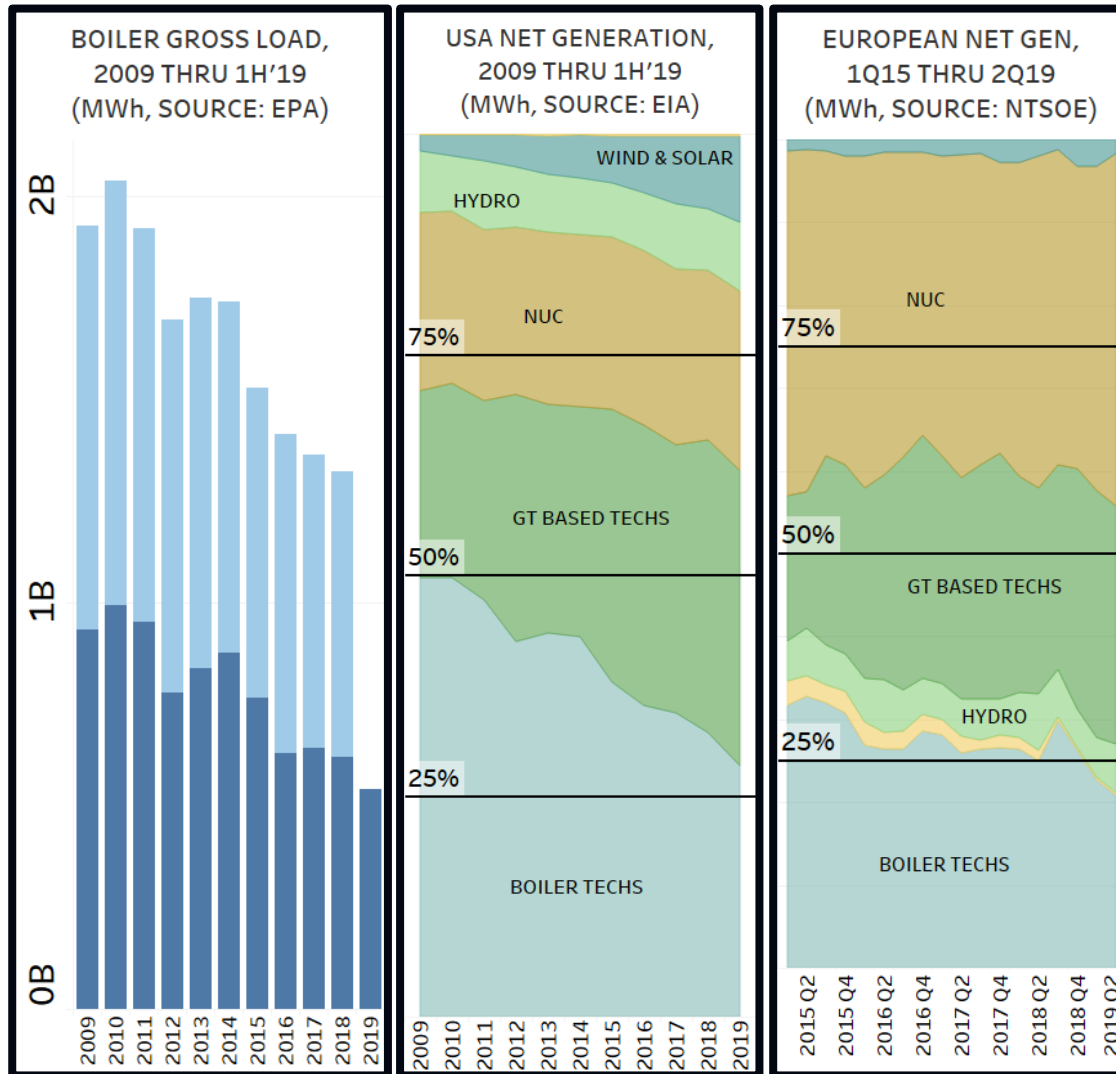
# On-grid Utilization: USA and Europe

Moving to on-grid utilization, Boiler technologies show further declines in both the USA and Europe.

Gross load for the USA Boiler fleet declined 13% during 6M'19 (image near right) and declined to 28% of all 6M'19 USA net generation from 32% in 2018 (image middle right).

In Europe, Boiler technologies declined to just 21% of 2Q'19 net generation, down from 25% of 2Q'18 net generation (image far right).

In conclusion, falling utilization rates and a rapidly declining original equipment capacity market pose big challenges to the industry, while steady unit volumes suggest a relevant if smaller-scale future.



# 9M'19 Official League Tables – Technology Owner <sup>(i)</sup>

TOP 25 TECHNOLOGY OWNERS	MWe 9M'19	MARKET SHARE	TOP 25 TECHNOLOGY OWNERS	UNITS 9M'19	MARKET SHARE
DONGFANG BOILER CO.	7,345	33.6%	CHINA EVERBRIGHT	28	8.5%
MITSUBISHI HITACHI PR SYS (MHPS)	2,675	12.2%	CHONGQING SANFENG COVANTA	25	7.6%
SHANGHAI BOILER CO	2,030	9.3%	HITACHI ZOSEN INOVA	24	7.3%
HARBIN BOILER CO.	1,380	6.3%	ISGEC	19	5.8%
IHI	1,320	6.0%	DONGFANG BOILER CO.	16	4.9%
HITACHI ZOSEN INOVA	709	3.2%	HARBIN BOILER CO.	16	4.9%
CHINA EVERBRIGHT	615	2.8%	SUMITOMO FOSTER WHEELER	13	4.0%
SUMITOMO FOSTER WHEELER	526	2.4%	TENZA	12	3.6%
GENERAL ELECTRIC	524	2.4%	AVANT-GARDE	11	3.3%
CHONGQING SANFENG COVANTA	420	1.9%	HANGZHOU BOILER WKS	11	3.3%
ANDRITZ ENERGY & ENV	370	1.7%	WUXI BOILER WORKS	10	3.0%
BHI	350	1.6%	GENERAL ELECTRIC	9	2.7%
WUXI BOILER WORKS	335	1.5%	ZHEJIANG WEIMING	9	2.7%
ISGEC	329	1.5%	WESTERN POWER	8	2.4%
HANGZHOU BOILER WKS	252	1.2%	SINOMA	7	2.1%
WESTERN POWER	250	1.1%	JFE ENGINEERING	6	1.8%
ZHEJIANG WEIMING	198	0.9%	THERMAX	6	1.8%
SIBENERGOMASH	180	0.8%	ANDRITZ ENERGY & ENV	5	1.5%
JFE ENGINEERING	178	0.8%	BHI	5	1.5%
TAKUMA	165	0.8%	MITSUBISHI HITACHI PR SYS (MHPS)	5	1.5%
THERMAX	159	0.7%	CALDEMA	4	1.2%
VALMET	158	0.7%	KPA UNICON	4	1.2%
AVANT-GARDE	141	0.6%	PARAT HOLVERSEN	4	1.2%
CALDEMA	81	0.4%	SIBENERGOMASH	4	1.2%
TENZA	72	0.3%	TAKUMA	4	1.2%
OTHER (37)	1,082	5.0%	OTHER (37)	64	19.5%
TOTAL ORDERED CAPACITY	21,843	100.0%	TOTAL ORDERED UNITS	329	100.0%

(i) Boiler units of 5 MWe and up; sources: McCoy surveys and publicly available information.

# 9M'19 Official League Tables – Manufacturer<sup>(i)</sup>

TOP 25 MANUFACTURERS	MWe 9M'19	MARKET SHARE	TOP 25 MANUFACTURERS	UNITS 9M'19	MARKET SHARE
DONGFANG BOILER CO.	7,345	33.6%	ISGEC	28	8.5%
mitsubishi hitachi pr sys (MHPS)	2,675	12.2%	CHONGQING SANFENG COVANTA	25	7.6%
SHANGHAI BOILER CO	2,030	9.3%	CHINA EVERBRIGHT	22	6.7%
HARBIN BOILER CO.	1,510	6.9%	HARBIN BOILER CO.	22	6.7%
IHI	1,320	6.0%	DONGFANG BOILER CO.	16	4.9%
ISGEC	571	2.6%	HANGZHOU BOILER WKS	14	4.3%
CHINA EVERBRIGHT	490	2.2%	TENZA	12	3.6%
GE POWER	480	2.2%	AVANT-GARDE	11	3.3%
CHONGQING SANFENG COVANTA	420	1.9%	ZIO PODOLSK ATOMENERGOMASH	11	3.3%
ANDRITZ ENERGY & ENV	370	1.7%	HITACHI ZOSEN INOVA	10	3.0%
BHI	350	1.6%	WUXI BOILER WORKS	10	3.0%
HANGZHOU BOILER WKS	342	1.6%	WESTERN POWER	8	2.4%
WUXI BOILER WORKS	335	1.5%	GE POWER	7	2.1%
ZIO PODOLSK ATOMENERGOMASH	330	1.5%	SINOMA	7	2.1%
HITACHI ZOSEN INOVA	289	1.3%	STANDARDKESSEL BAUMGARTE	6	1.8%
SUMITOMO HEAVY IND	284	1.3%	THERMAX	6	1.8%
WESTERN POWER	250	1.1%	ZHEJIANG WEIMING	6	1.8%
SIBENERGOMASH	180	0.8%	ANDRITZ ENERGY & ENV	5	1.5%
STANDARDKESSEL BAUMGARTE	178	0.8%	BHI	5	1.5%
TAKUMA	165	0.8%	mitsubishi hitachi pr sys (MHPS)	5	1.5%
THERMAX	159	0.7%	CALDEMA	4	1.2%
VALMET	158	0.7%	KPA UNICON	4	1.2%
AVANT-GARDE	141	0.6%	PARAT HOLVERSEN	4	1.2%
ZHEJIANG WEIMING	128	0.6%	SIBENERGOMASH	4	1.2%
CALDEMA	81	0.4%	SUMITOMO HEAVY IND	4	1.2%
OTHER (41)	1,263	5.8%	OTHER (41)	73	22.2%
TOTAL ORDERED CAPACITY	21,843	100.0%	TOTAL ORDERED UNITS	329	100.0%

(i) Boiler units of 5 MWe and up; sources: McCoy surveys and publicly available information.